THE FORUM

November/December 2026 • Volume 25, No. 6 • The Official Magazine of Collier County Medical Society

A Medical College Takes Root



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CALENDAR OF EVENTS

Register at ccmsonline.org
or call (239) 435-7727

Tuesday, November 10, 6:00pm
CCMS After 5 Social
European Wellness Institute

Monday, November 16, 6:00pm
CCMS Webinar: "Strengthening Your Management Skills"
Virtual

Thursday, November 19, 6:30pm
CCMS New Members Welcome Reception
Vineyards Country Club
Sponsor opportunities at ccmsonline.org/support

Wednesday, December 2, 6:00pm
CCMS After 5 Social
Innovation Hotel

Thursday, January 14, 6:00pm
CCMS Women Physicians Social
Hosted by Dr. Kiran Gill

Thursday, January 21, 6:00pm
CCMS After 5 Social
Naples Pathology Associates / Van Domelen Education and Wellness Building

Thursday, February 25, 6:00pm
CCMS After 5 Social
Naples Plastic Surgery

Friday, March 19, 6:00pm
CCMS After 5 Social
Location TBD

Saturday, April 3, 8:00am
CCMS Women's Health Forum
Naples United Church of Christ

Saturday, April 10, 5:30pm
CCMS Everblades Family Outing
Hertz Arena

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On the cover:

Rendering of the Proposed Naples College of Osteopathic Medicine, 8365 Cadenza Road, Naples, Florida.

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Member News

New Members:

Mamad Bagheri, MD
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6100 Trail Blvd Ste 307, Naples, FL 34109
Phone: (239) 999-6647
Board Certified: Dermatology



Elisabeth C Broderick, MD
Geriatric Medicine
NCH Medical Group - Moorings Park Concierge Grande Carle
7410 Little Ln, Naples, FL 34105
Phone: (239) 624-1120
Board Certified: Internal Medicine; Geriatric Medicine; Hospice & Palliative Medicine



Madeline Deutsch, DO
(Proposed) Naples College of Osteopathic Medicine
8365 Cadenza Rd, Naples, FL 34114
Board Certified: Internal Medicine



Demetrios Gasparis, MD
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2450 Goodlette Frank Rd Ste 202, Naples, FL 34105
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Board Certified: Family Medicine



Sarah Kling MD
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Board Certified: General Surgery



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4500 Executive Dr Ste 300, Naples, FL 34119
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Board Certified: Dermatology



Michael McGriff, MD
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8365 Cadenza Rd, Naples, FL 34114
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The Woodruff Institute
1333 3rd Ave S Ste 201, Naples, FL 34102
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Board Certified: Dermatology

Practice Updates:

Elizabeth A Arguelles, MD
Joining New Practice
Contact CCMS for details

Sharon Jackson, MD and Ryan Jackson MD
Join The Woodruff Institute and will continue serving patients at 4500 Executive Dr Ste 300, Naples, FL 34119

Robert Tober, MD
Retired



A Message from the CCMS President

Glenn Groat, MD – Board President, Collier County Medical Society



As we enter November and look forward to Thanksgiving, it is a natural time to pause and reflect on the many things for which we are grateful. As physicians, our days are often filled with competing demands, busy schedules, and the responsibility of caring for our patients and their families. It can be easy to move from one obligation to the next without taking a moment to appreciate the privilege of the work we do and the people who make it possible.

I am particularly grateful to practice medicine in a community as engaged, collegial, and supportive as Collier County. Medicine can be challenging, and the demands of our profession extend well beyond the examination room, hospital, or imaging suite. Yet one of the greatest strengths of our local medical community is the willingness of physicians to support one another, share experiences, collaborate, and work together toward the common goal of providing the best possible care for our patients.

Collier County Medical Society plays an important role in fostering that spirit of connection. While advocacy, education, and professional development remain essential parts of our mission, I believe one of the most valuable things CCMS offers is the opportunity to build meaningful relationships with our colleagues outside the clinical setting.

Throughout the year, CCMS provides numerous opportunities for physicians to come together socially, often alongside our spouses, children, and friends. These gatherings allow us to get to know one another beyond our professional titles and specialties. They remind us that behind every white coat and busy schedule is a person with a family, interests, experiences, and a shared commitment to our community.

These connections matter. Relationships developed outside the hospital or clinic can strengthen professional collaboration, create lasting friendships, and provide a valuable support system in a profession that can sometimes feel isolating. When we know one another personally, it becomes easier to reach out for advice, offer assistance, celebrate successes, and navigate the inevitable challenges of practicing medicine. In many ways, building these relationships is just as important to the long-term health of our medical community as the formal educational and advocacy work we undertake.

One of the highlights of our CCMS calendar is the **New Members' Welcome Reception on November 19, 2026, at 6:30 p.m. at Vineyards Country Club**. I encourage our newest members to attend and take advantage of this opportunity to meet physician colleagues, become more involved in the Society, and begin building relationships that can last throughout your careers. I also encourage all our longstanding members to join us in welcoming our new colleagues. A strong medical society depends not only on attracting new members, but also on making them feel that they are part of something meaningful from the moment they join.

For those who have been involved with CCMS for years, this reception is also a wonderful reminder of the importance of mentorship and engagement. Each of us has something to contribute, whether through sharing professional experiences, participating in Society activities, supporting advocacy efforts, or simply taking the time to introduce ourselves to a colleague we have not yet met.

As we look toward the remainder of the year, I hope each of you will consider how you can become more involved in our Society. Attend an event, bring your spouse or family, invite a colleague who has not yet participated, or encourage a new physician in our community to join CCMS. The more we invest in these relationships, the stronger our collective voice and our sense of community will become.

This Thanksgiving, I am thankful for our physicians, their families, and everyone who contributes to the health and well-being of Collier County. I am grateful for the opportunity to serve as your president and proud of the commitment our members demonstrate to their patients, their profession, and one another.

Thank you for all that you do. I look forward to seeing many of you at Vineyards Country Club on November 19 as we welcome our newest members and continue strengthening the relationships that make our medical community so special.

Wishing you and your families a happy, healthy, and meaningful Thanksgiving.



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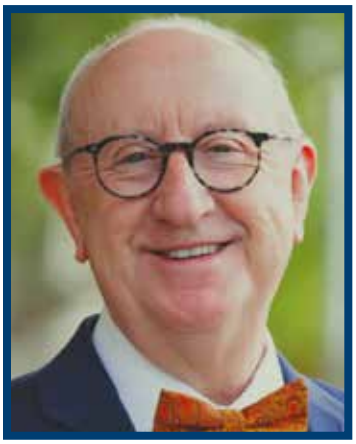
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A Medical College Takes Root: *Physician Formation Begins with Community*

Wolfgang G. Gilliar, DO; J. Rebecca Roberts, DO, and Madeline Deutsch, DO



Wolfgang G. Gilliar, DO



J. Rebecca Roberts, DO



Madeline Deutsch, DO

Naples College of Osteopathic Medicine (Proposed*)

A new medical college begins long before its first students enter a classroom. It begins when a community asks what its future will require: who will care for its families, how physicians will understand its changing needs, and what kind of educational institution can help sustain that responsibility across generations.

In Southwest Florida, those questions are taking physical form. Naples College of Osteopathic Medicine is being established through the commitment of the Drs. Kiran and Pallavi Patel Family Office and collaboration with various healthcare, civic, and community partners. Construction began with a ceremonial groundbreaking in July 2026. The College is planning for an inaugural class of approximately 90 students in July 2028, subject to the required accreditation and regulatory approvals.

For readers in Collier County, the setting may be different, but the underlying questions are familiar.

Growing communities need physicians, accessible care, and educational partnerships that connect professional preparation with local realities. Dean Gilliar's years of service in Southern Nevada and New York bring a particular appreciation for the relationships between medical education, physician formation, and the communities we serve.

Built with Community, Accountable to Community

"Built for the community, with the community" expresses an obligation that extends beyond construction. A college earns its place through listening, sustained relationships, and a willingness to learn from those already providing care.

Hospitals, community clinics, practicing physicians, patients, and local organizations bring different forms of knowledge. Together, they reveal where access is difficult, where transitions in care become fragile, and where educational preparation can better reflect the circumstances of everyday practice.

NCH is a clinical and academic partner in this effort. Additional partnerships are taking shape to support a regional learning environment where students will encounter varied patients, settings, and approaches to care. The aim is a shared educational standard supported by the distinctive strengths of participating organizations.

Such collaboration requires reciprocity. Clinical partners need clear expectations, dependable communication, and appropriate support for teaching. Physicians who welcome students into their practices become participants in their formation. Their example teaches how responsibility is carried when time is limited, uncertainty remains, and a patient needs both expertise and attention.

An Osteopathic Foundation

As an osteopathic college, Naples COM places the whole person at the center of physician preparation. This means learning to consider how bodily systems, function, behavior, relationships, and lived circumstances interact in health and illness.

Osteopathic principles and manipulative medicine will be integrated longitudinally with scientific study, clinical skills, and patient care. Hands-on learning offers a particular opportunity: students must learn to observe carefully, examine respectfully, interpret what they find, and explain their reasoning.

Touch carries responsibility. Before a student learns a technique, that student must learn permission, dignity, attention, and the limits of personal knowledge. These habits belong throughout medicine. They help transform an examination from a sequence of maneuvers into an encounter between people.

Our commitment is to prepare physicians whose scientific rigor and human understanding strengthen one another. Compassion requires competence; competence gains purpose through the person receiving care.

Continued on page 7

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From Education to Physician Formation

We use the term "physician formation" deliberately. Knowledge acquisition is essential, yet becoming a physician also involves judgment, identity, ethical responsibility, professional conduct, and the capacity to work with others.

Students arrive with experiences, strengths, questions, and assumptions. Education must meet them there while helping them grow beyond what they already know. A thoughtfully designed curriculum creates repeated opportunities to connect science with practice, receive feedback, reflect, and return to a problem with greater understanding.

The learning environment matters equally. Students notice whether leaders listen, whether faculty collaborate, and whether uncertainty can be acknowledged without humiliation. They learn from how an institution responds when something goes wrong.

Culture becomes an active part of the curriculum.

At Naples COM, compassion, curiosity, integrity, innovation, and community provide an enduring point of reference. These values need to become visible in admissions, teaching, assessment, student support, and institutional decisions.

A Long Horizon

A new medical school can contribute to a region's physician workforce, but its contribution depends on more than enrollment. Clinical teaching capacity, residency and fellowship opportunities, faculty support, and meaningful community relationships all require sustained attention.

The first class will therefore represent a beginning, rather than fulfillment of the promise. The deeper work is to build an institution capable of learning, adapting, and remaining accountable to its purpose.

For colleagues in Collier County and elsewhere, this undertaking offers an invitation to consider our shared role in preparing the next generation of physician leaders. Every physician who teaches, mentors, models thoughtful care, or asks a student the next thoughtful question participates in that work.

The building provides space. The community provides context.

Together, through sustained educational stewardship, they can help future physicians discover how their abilities become responsibilities—and how those responsibilities become service.

That is the foundation we hope to lay.

Naples COM (Proposed) at a Glance

Location: 8365 Cadenza Road, Naples, Florida
Developer and operator: Bay College of Osteopathic Medicine LLC, part of the Drs. Kiran and Pallavi Patel Family Office
Facility: Three-story, 108,000-square-foot academic building with laboratories, classrooms, and simulation areas
Estimated project cost: $200 million
Planned inaugural class: Approximately 90 students
Planned full enrollment: Approximately 720 students
Groundbreaking: July 16, 2026
Planned matriculation: July 2028
Planned start of clinical rotations: July 2030
Expected inaugural graduation: Spring 2032

*All educational timelines remain subject to required accreditation and regulatory approvals.



Naples COM (Proposed) Rendering, Aerial View



Naples COM (Proposed) Rendering, Side View

Sold-out "Docs & Duffers" Charity Golf Raises nearly $30k



The Foundation of CCMS hosted its 13th Annual "Docs & Duffers" charity golf tournament September 26 at Bonita Bay Club East in Naples and raised nearly $30,000 in net proceeds. All golfer spots sold out more than a month before the tournament. Supporters, including 112 golfers, 21 sponsors, 32 prize donors, and 16 volunteers came together for a memorable day of golf, contests, a tournament raffle, and an awards luncheon ceremony.

"We are incredibly grateful to everyone who supported this year's tournament, including our golfers, sponsors, donors, volunteers, and the staff at Bonita Bay Club," says Dr. Rolando Rivera, Foundation board chair. "Selling out of all of our golfer spots more than a month before the tournament reflects the continued support for this event and the Foundation's work."

Money raised will provide scholarships to future medical professionals and funding for local healthcare programs in need. A link to the full list of sponsors and supporters is online at ccmsfoundation.org/#golf and photos from the tournament are posted at fb.com/ccmsfoundation.

Congratulations to the tournament winners:
1st-place foursome sponsored by Radiology Regional: Dr. Glenn Groat, Dr. Rob Eilers, Stuart Pollitt, Mark Janz
2nd-place foursome sponsored by Slepcevich Financial Group: Dr. Stephen Friedman, Taylor Sarovich, John Preston, Will Slepcevich
Individual awards: Closest to the Pin, Men: Kyle Rayburn; Longest Drive, Men: Dr. Rob Eilers; Closest to the Pin and Longest Drive, Women: Dr. Laurie MacKinnon

Foundation of CCMS 2026 Healthcare Scholarship Winners



Congratulations to the 2026 Foundation of CCMS Healthcare Scholarship recipients: Johann Charelus, Dominique Isabella Loyd, Christian McGovern, and Nicholas Mosca, each receiving an award from $5,000–$7,500. These scholarships support Florida residents pursuing healthcare degrees, based on financial need, academic achievement, and community involvement.

"The Foundation is proud to support this year's outstanding scholarship recipients as they pursue their education and prepare for meaningful careers in healthcare," said Dr. Rolando Rivera, Board Chair of the Foundation. "We are deeply grateful to our donors and sponsors whose generosity makes these awards possible."

Johann Charelus graduated from Lely High School (Naples, FL), and is a medical student at Charles R. Drew University of Medicine and Science. "I am tremendously grateful to the Foundation of CCMS for supporting my goals of becoming a compassionate and well-rounded Physician. This scholarship offers me more than financial assistance; it provides me relief and allows me to focus more on my studies while serving my surrounding community and beyond."

Dominique Isabella Loyd is a Palmetto Ridge High School (Naples, FL) graduate and doctor of dental medicine student at Nova Southeastern University. "I have a deep gratitude towards the Foundation for my receipt of this scholarship. Dental school has undoubtedly been the most challenging chapter of my life, but to know that I have the support of my community, I can face even the hardest days with a smile. Thank you for helping me on my journey."

Christian McGovern is a graduate of First Baptist Academy (Naples, FL) and a medical student at the University of Florida College of Medicine. "I am deeply grateful for the generosity and support of the Collier County community. My experience serving SWFL residents with Healthcare Network of Southwest Florida as an undergraduate student played a vital role in inspiring me to pursue a career in medicine. The people of our community have helped shape my passion for service and my desire to care for others."

Nicholas Mosca graduated from Gulf Coast High School (Naples, FL) and is a medical student at Florida State University College of Medicine. "I hope to build a career that combines compassionate patient care with my passion for nutrition, exercise, and preventive health, while ultimately giving back to the Southwest Florida community which first inspired my path toward medicine. I am incredibly grateful to the Foundation of CCMS for investing in my education and helping me become the physician I aspire to be."

The Foundation awarded a total of $41,000 in scholarships for 2026, including the Dr. William and Nancy Lascheid Memorial Scholarship for Medical Students and the Kathy Lampl Bernard Memorial Nursing Scholarship. Applications for 2027 scholarships will be available at ccmsfoundation.org in December.

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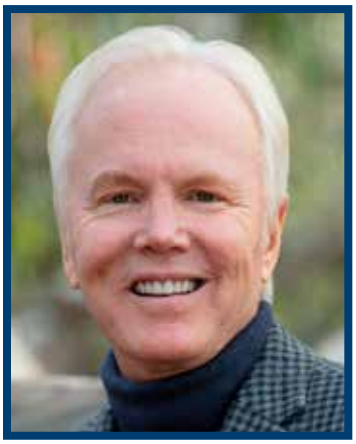
Prize includes 2 passes (for One Day) to the 2028 Masters Tournament in Augusta, Georgia, your choice of tournament day, April 6-9, 2028, plus a Masters Shirt and Hat for each attendee.

Winner must choose day to attend by Jan. 1, 2028. Donor of prize will deliver tournament badges to the Winner onsite at the Tournament (or at a mutually convenient location), and Winner must return badges to donor by the end of chosen tournament day, or the next morning.

No purchase necessary; contact CCMS for details. The Foundation of Collier County Medical Society, Inc. is a 501(c) (3) organization, State of Florida Registration No. CH38165. Tax ID No. 46-1391700. (A copy of the official registration and financial information may be obtained from the division of consumer services by calling toll-free 1-800-435-7352. Registration does not imply endorsement, approval or recommendation by the state.)

When Patients Reject Care or Question Competence

Michael McGee, MD, DLFAPA



At times, patients may go on the attack, but responding without defensiveness is a key to preserving the therapeutic alliance.

I recently treated "Bob," a man in his 40s who dropped out of treatment with a previous psychiatrist after being advised to enter an intensive outpatient program for depression and suicidality. He was unemployed, socially isolated, and living on trust fund disbursements. He also suffered from chronic pain and had undergone more than 70 medical procedures. He presented on a complex regimen of opioids, amphetamines, multiple antidepressants, gabapentin, and benzodiazepines, and had recently been hospitalized three times for metabolic encephalopathy likely related to medication toxicity.

As is often the case with such complex presentations, Bob had a history of severe developmental trauma. He described a sadistic mother, a harshly critical father, and childhood ADHD that attracted even more criticism. His life had been marked by repeated retraumatization, including failed relationships, divorces, job losses, and estrangement from his children. After careful evaluation, I concluded that complex PTSD and ADHD were major contributors to his difficulties.

Be Well – Recognize Gaps in Communication

Bob was highly sensitive to perceived criticism. He struggled with emotional regulation, frequently adopted a victim stance, and had difficulty recognizing his own role in ongoing problems. He also engaged in challenging behaviors, including sending lengthy emails despite repeated requests not to use that form of communication.

Initially, our alliance was strong. When I expressed concern about polypharmacy, he agreed to reduce medications. Unfortunately, he abruptly discontinued all psychiatric medications at once, resulting in severe withdrawal symptoms and another hospitalization.

Subsequent efforts to develop a shared understanding of his difficulties repeatedly led to rupture. When I suggested impulsivity related to ADHD, he felt judged. When I discussed the possible impact of trauma and stress on his physical symptoms, he felt invalidated. When I recommended a low dose of divalproex for emotional dysregulation, he heard that I was calling him "bipolar and crazy." Even discussions about organizational difficulties and impulse control were experienced as personal attacks.

Dropout rates in psychotherapy for personality disorders may exceed 50%,[1] and treatment disengagement is common across medical settings. The challenge is not simply delivering good recommendations. It is building trust, developing a shared formulation, negotiating realistic goals, and creating an accountable partnership. Despite multiple repair attempts, Bob ultimately left treatment, though he thanked me for helping him discontinue unnecessary medications.

Practice Well – Six Keys to Managing Challenging Patient Relationships

Cases like Bob's raise an important question: How do clinicians respond when patients reject care or attack our competence?

I find that several practices have proven helpful.

1. Therapeutic Equanimity

Maintain emotional balance amid turbulence. Patients may express anger, disappointment, or distrust. Our task is to remain grounded.

2. Respectful Neutrality

Patients have the right to make their own decisions. I worked to respect Bob's autonomy, even when he declined treatments I believed might help.

3. Impersonality

Take patients seriously, but not personally. Their reactions often arise from longstanding wounds rather than our actual intentions.

4. Reflection

Difficult patients invite self-examination. Consultation with colleagues – and increasingly, thoughtful use of AI tools – can help clinicians gain perspective, identify blind spots, and respond more skillfully.

5. Repair

When ruptures occur, address them directly. I apologized for ways my comments landed and explored whether some of his reactions reflected earlier experiences with critical authority figures. These conversations proved helpful, even if they did not ultimately preserve treatment.

6. Negotiation

Collaboration often requires flexibility. When Bob objected to language I used in a letter to his trust fund manager, we negotiated a process whereby he would review future communications before they were sent.

Personality dysfunction and trauma-related difficulties are common in primary care and psychiatric practice.1 These patients can be demanding, help-rejecting, or sharply critical of our efforts. By cultivating equanimity, neutrality, impersonality, reflection, repair, and negotiation, we can provide compassionate care while preserving our own resilience and professionalism.

References:

1. De Salve F, Rossi C, Gioacchini E, Messina I, Oasi O. Dropout in psychotherapy for personality disorders: A systematic review of predictors. *Clin Psychol Psychother*. 2025 May-June;32(3): e70080. doi: 10.1002/cpp.70080

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Two Programs, One Mission — Introducing CAN Navigators

Troy Masouras, MD | Concierge Breast Cancer Advisor, CAN Navigators



For eleven years I practiced as a fellowship-trained breast surgeon in Naples. For most of that time focused on a single disease and the women who carry it. Many of you referred patients to me; some of you I have not yet met. I am writing because I have taken on a new role in this community, and because the program I have joined deserves to be explained by a physician rather than a brochure.

The moment I think about most is not the operating room. It is the two weeks after the biopsy result before the first oncology consult, before a plan exists, when a patient goes home with a diagnosis and a stack of phone numbers. We each do our part well. But no one owns what happens between the visits: records that do not follow the patient, the scheduling, the second opinion the family wants but does not know how to ask for, the transportation, the insurance calls, the questions on a Sunday night that are not emergencies but feel like them.

Two Programs, Two Populations

Cancer Alliance Network is a Bonita Springs 501(c)(3) that has served Lee and Collier Counties for years through CANCares, which provides non-medical financial aid to patients in active treatment — rent, mortgage, utilities, groceries. The obligations that do not pause for chemotherapy. That is, and remains, the mission.

CAN Navigators is a different program for a different population. It is a fee-for-service concierge coordination service designed for affluent families who can afford to purchase a fully guided experience and want one. It is not a charity program, it is not free, and it is not an alternative for the patient who is struggling to make a car payment. That patient belongs in CANCares, and CAN will route them there.

The two are connected by design. Revenue from CAN Navigators funds CANCares. Every concierge engagement underwrites aid for a family at the other end of the economic spectrum. A nonprofit that sells a premium service to sustain its charitable one is unusual, and it is the entire reason the model exists. If CAN Navigators succeeds, more struggling families in this region keep their lights on.

What It Is

Each Navigators client is assigned a dedicated coordinator who manages the logistics end to end: appointment scheduling and sequencing, records movement, transportation and lodging, treatment center and second-opinion facilitation, caregiver support, and follow-through from diagnosis into survivorship. The governing principle is simple — the patient never makes a cold call. Every connection is a warm handoff.

What It Is Not

Let me be direct, because I would want the same from a colleague. CAN Navigators does not practice medicine. It does not diagnose, treat, prescribe, or offer medical advice. It has no panel and bills no insurance. Every clinical decision remains where it belongs, with the treating physician and the patient.

To my concierge colleagues in particular: this is not a competing practice and it is not recruiting your patients. It works best as an extension of your team, absorbing the non-billable coordination burden a cancer diagnosis drops onto a concierge practice, and reporting back so you stay informed rather than bypassed. Your patient stays your patient. You simply stop being the only person holding the logistics. And for clients who arrive without a concierge physician, that is often exactly the relationship they need next.

My Role

I serve as the Concierge Breast Cancer Advisor — an advisory, non-treating role by design. For a client diagnosed with breast cancer, it means a fellowship-trained breast specialist is available to her from the day of diagnosis: to review her imaging and pathology with her, to support her, to prepare her for the consultation she's about to have, to explain why one recommendation differs from another, and to open a door quickly through relationships built over a career here. That access is ordinarily reserved for physicians and their families. Very few patients have it. I am no one's surgeon of record, and I am not there to relitigate a colleague's recommendation. I am there so the patient walks into your office informed rather than overwhelmed.

An Open Invitation

I would rather you hear this from us than around us. CAN's leadership and I are available to meet — your office, a coffee, fifteen minutes by phone, to walk through the model or answer scope questions. If you are skeptical, better still. Contact: Neftali Feliciano, CEO of Cancer Alliance Network, neftali@can-navigators.org, 239-366-4091.

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Dr. Daniella Anderson, Dr. Aaron Jacobs, Dr. Sonal Sura, Nader Girgis, Dr. Glenn Groat



Dr. Alexandra Grace, Dr Delmis Perez, Dr. Loraine Sanchez Paulino, Dr. Patricia Poling



Dr. Jonathan Jay, Dr. Joanna Chon, Dr. Kristina Buscaino, Matt Ancona



Dr. Michael McGee, Dr. Marilyn Varcoe, Dr. Joey Sharp, Dr. Talley Sharp, Shauntel Tews RN, Dr. Hashem Azad



Dr. Betsy Brothers, Dr. Jennifer Roberts, Dr. Ana Reyes, Dr. Madeline Deutsch



Dr. Stacy Sensor, Jim Linnabary, Dr. Aleksandra Granath, Johan Granath



Dr. Sajan Rao, Dr. Erik Hiester



Dr. Jamie Stucker, Dr. Silvia Garcia, Dr. Brittany Ranieri



Mark Janz, Stuart Pollitt, Dr. Glenn Groat, Dr. Rob Eilers



Dr. Tina Venetos, Dr. Jacqueline Alvarez, Dr. Peter Regala, Zachary Apotheker



Dr. Tameca Bakker, Dr. Daniela Kloos



Dr. Stephen Friedman, Will Slepcevich, Taylor Sarovic, John Preston





NEW MEMBERS WELCOME RECEPTION

Vineyards Country Club | 11.19.2026 | 6:30 PM

PROGRAM OVERVIEW

New CCMS members will be recognized for participating in our local medical society. Enjoy heavy hors d'oeuvres, cocktails and mingling with your new CCMS colleagues. Complimentary for CCMS physician members and one guest each, as well as CCMS Circle of Friends vendors (two attendees per company).

~ Cocktail attire suggested. ~

REGISTER BY NOV. 13

239-435-7727

ccmsonline.org/events

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CCMS 1957
COLLIER COUNTY MEDICAL SOCIETY

CCMS Member Dues

The **2027** CCMS dues deadline is **Dec. 31, 2026.** Members (or their groups) can pay online today at **ccmsonline.org/membership.** Invoices will also be mailed directly to members who pay individually, or to practice administrators for group payment. Auto-renewal and installment plans are available.

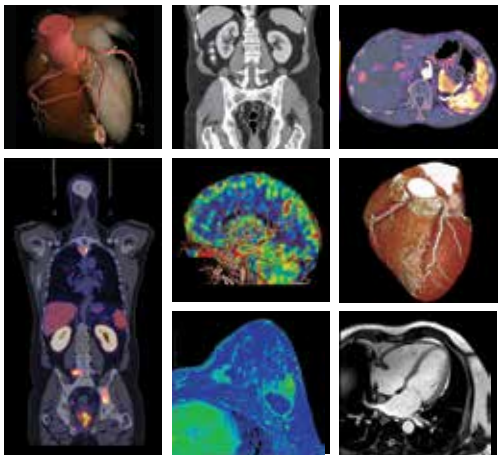
Thank you for renewing!

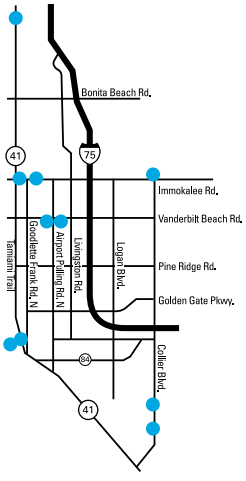
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